How UC BRAID Can Build a Learning Health System Across California (Short Version)

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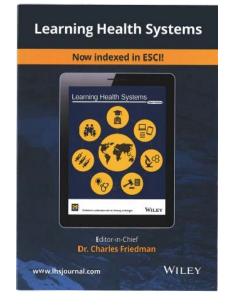
# Disclosure

I serve on the Board of Directors of the Learning Health Community, a non-profit corporation promoting Learning Health Systems.

## Learning Health Systems

Health systems--at any level of scale--become learning systems when they can, continuously and routinely, study and improve themselves





Ihsjournal.com

https://nam.edu/programs/value-science-drivenhealth-care/learning-health-system-series/

Annu Rev Public Health. 2017 Mar 20;38:467-487. doi: 10.1146/annurev-publhealth-031816-044255. Epub 2017 Jan 11.

Moving From Discovery to System-Wide Change: The Role of Research in a Learning Health Care System: Experience from Three Decades of Health Systems Research in the Veterans Health Administration.

Atkins D1, Kilbourne AM1,2, Shulkin D1.

### The Goal: A Health System That Can Discover & Improve

- Every participating person's characteristics and experience are available to learn from (Data to Knowledge)
- Best practice knowledge is immediately available to support decisions (Knowledge to Performance)
- Improvement is continuous through ongoing study
- ✓ An infrastructure enables this to happen routinely and with economy of scale
- $\checkmark$  All of this is part of the culture

### Learning Systems Can Exist at Any Level of Scale

#### Single Organization



States/Provinces/Regions



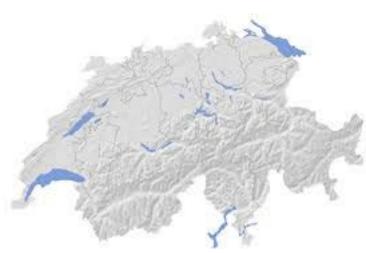
Network of Organizations



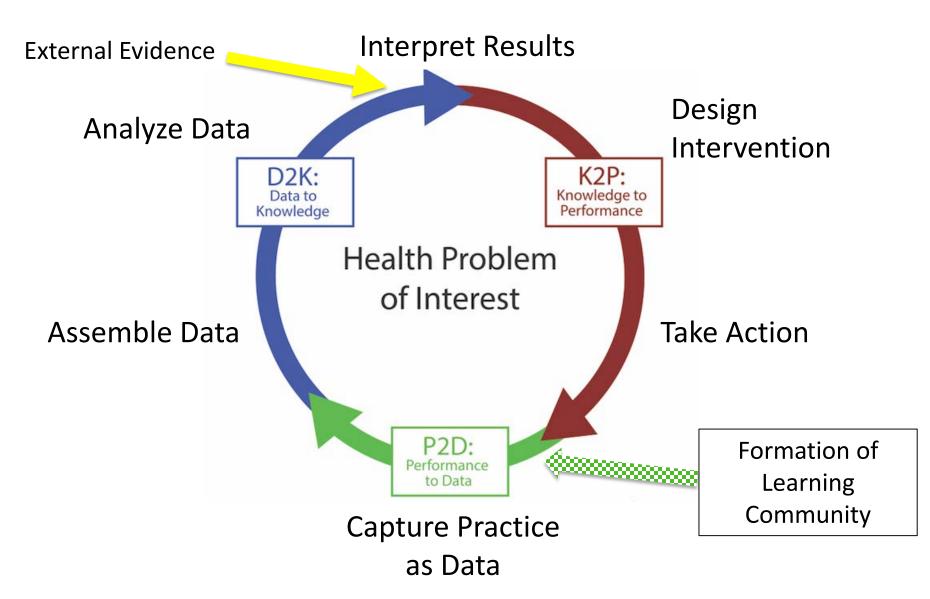
Planet



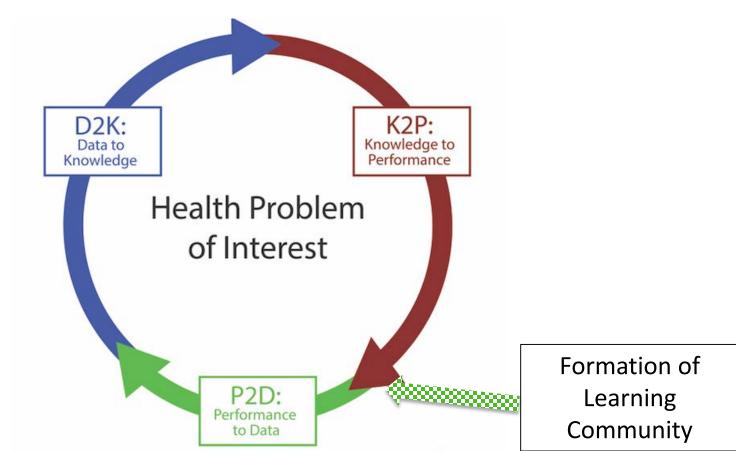
Nation



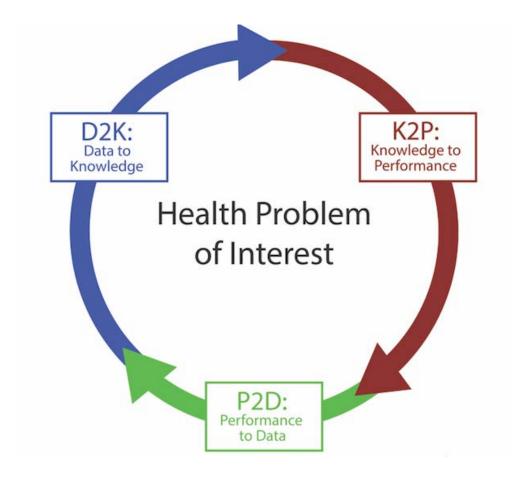
### The Fundamental Activity: Community-Directed Cycles of Study and Change

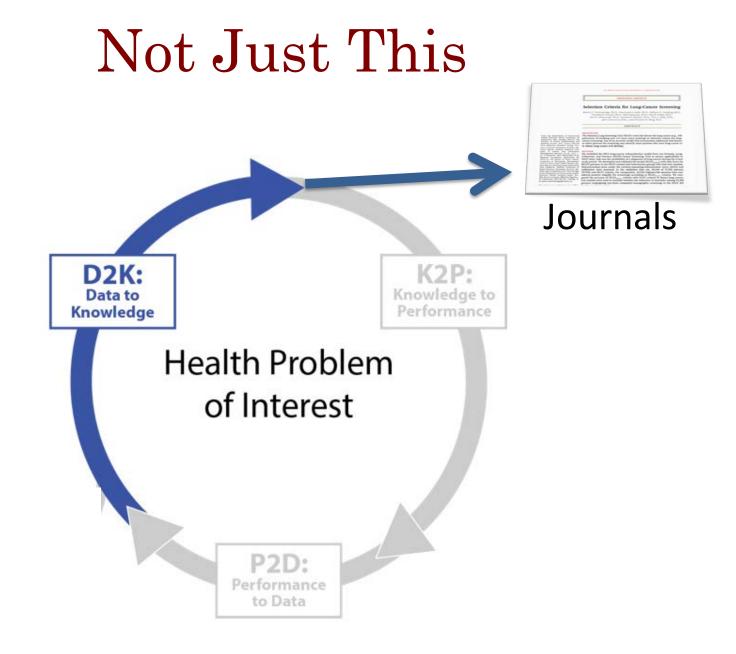


The LHS and CTSA are Aligned: Integrating Discovery with Practice! Better Health = P2D -> D2K -> K2P -> P2D ... The community that discovers is also the community that implements.

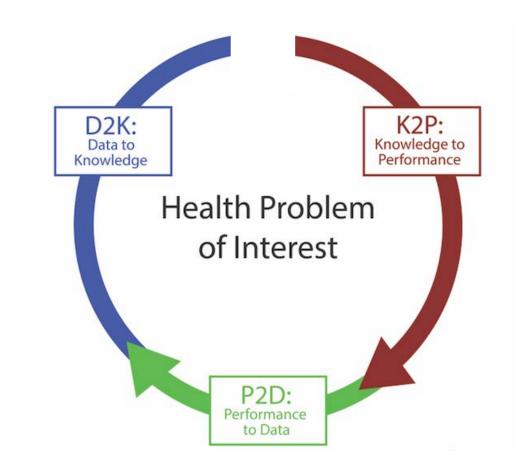


# Better Health Requires This





# Or This



# LHS Exemplars at all Scales!

#### Single Organizations



<u>In the US</u>:

- Intermountain
- Geisinger
- Kaiser-Permanente
- Mayo
- VA

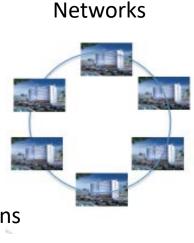
States/Provinces/Regions

**Switzerland** 

Saudi Arabia

Scotland

Taiwan



#### In the US:

- PCORI networks
   (Improve Care Now)
- CancerLINQ
- NIH networks (Epinet)
- High Value
  Collaborative
- Quebec & BC
- Michigan & Indiana
- Northern England



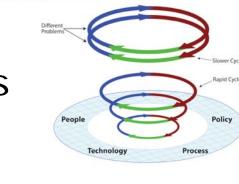
#### Planet

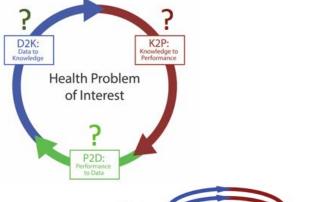
So

Someday

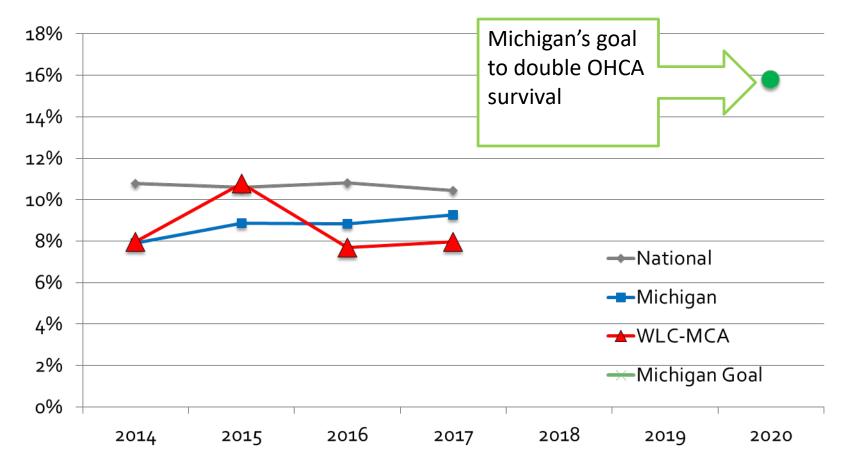
# LHS Approaches are Different... ... From other approaches to health improvement.

- Embraced uncertainty: discovery is required
- Infrastructure: multiple learning cycles share services
- Learning communities: all stakeholders are engaged





# Michigan Example: Out of Hospital Cardiac Arrest (OHCA)



Red Line: Washtenaw-Livingston County Medical Control Authority (WLC-MCA) Source: Cardiac Registry to Enhance Survival (CARES)

# **OHCA** Learning Community

- Initial Scale: Two counties forming a medical control district
- Stakeholders across the whole chain of survival:



 Now funded by the American Heart Association

# A Recipe for California

### Rests on:

- The assumption that LHS and CTSA are aligned in merging discovery and practice
- Ten general principles for starting an LHS
- The specific CA-LHS recipe has three parts:
  - 1. Work at state scale
  - 2. Initiate learning cycles
  - 3. Build infrastructure

Slower Cycle Rapid Cycle

Policy

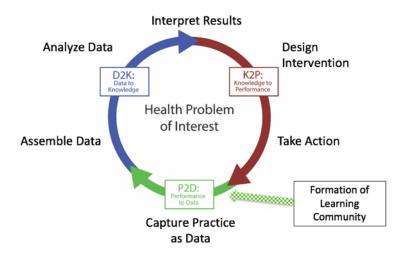
Process

People

Technology







### Thanks and Write to Me cpfried@umich.edu lhs.medicine.umich.edu

